

Texas Baptist Children's Home Family Care Program

2021 GHF Annual Grant Program

Texas Baptist Children's Home

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Application Form

General Instructions

If approved, should they receive the short or long application?

Short

Congratulations on your advancement to the full application stage!

Please complete the remaining sections of the application. The first four sections labelled "LOI" are included for your reference and are "read only."

Program Name & Amount Requested

Program Name*

Texas Baptist Children's Home Family Care Program

Amount requested

\$50,000.00

LOI - About Your Organization

Organization Mission

Texas Baptist Children's Home embraces children and families in need in order to empower and equip them for a promising future.

Organization Vision

Making a difference in people's lives by applying resources to needs, so that all those we serve have opportunity to reach their God-given potential.

Date of Incorporation

5/11/01

Describe your organization's scope of work

Since 1950, Texas Baptist Children's Home (TBCH) has provided a safe, loving home and essential services for vulnerable children. Programs have evolved to meet changing community needs, but children remain at the heart of the mission. Today, TBCH delivers two residential programs, Family Care and Home Base, on its Round Rock campus. It offers community-based services through the TBCH Hope Program in Georgetown and through Host Home Services. Since 1979, Family Care has delivered long-term transitional housing to children and their single mothers. Family Care stabilizes and equips families in residence through case management, no-cost counseling, life skills training, tangible & financial assistance, scholarships, resource referrals, and Aftercare. Families may progress through three phases of residential programming that move them from crisis to stable independence. Facilities include 16 group residences and 15 apartments, and has capacity for 55 adults and approximately 110 children. This year, TBCH designated one group residence to begin serving single-father families. Another is reserved for families in quarantine due to COVID-19. Home Base offers transitional housing, along with case management, no-cost counseling, life skills training, and scholarships to young adults – ages 18 to 24 – who are aging out of group or foster care, or facing homelessness. It offers stability for those without family support while they start college or vocational training, or enter the workforce. Eight campus apartments serve up to 10 young adults. TBCH introduced the Hope Program in 2020 to deliver no-cost counseling in Georgetown. Services are provided at GHF's Community Resource Center by Licensed Professional Counselors on staff. Intake and Aftercare for Family Care and Home Base are also available at this location. In 2020, TBCH discontinued its residential childcare program and expanded Family Care. It now offers case management to families of children needing private placement through Host Home Services. TBCH facilitates placement into licensed foster homes overseen by a sister ministry, STARRY, or into other residential childcare programs. Texas Baptist Children's Home aims to help children, single mothers, and young adults recover from trauma and move them toward long-term stability and independence. By helping clients overcome challenges and equipping them to succeed, TBCH ensures greater long-term stability for them and the communities in which they live.

How many unique individuals did your organization serve during the prior fiscal year?

312

What geographic area does your organization serve?

The majority of all Texas Baptist Children's Home clients live in or originate from the Central Texas region. More than 80% of the single-parent families admitted into Family Care come from Williamson and Travis counties, and the remainder from surrounding counties. Typically, 8-10% of Family Care clients either originate from, work in, and/or exit to a Georgetown address. The Hope Program primarily serves children, families, and individuals living or working in the greater Georgetown area.

Please select the Georgetown zip codes your organization currently serves:

78626 78628 78633 78634 78673 78674

LOI - Financial Overview

UPLOAD: Most Recent Audit.

Please upload your organization's most recent audit and include all formal communication received from the audit firm in relation to the financial statement audit.

NOTE: If your organization has not commissioned an audit AND if you are applying for less than \$25,000, GHF will accept a CPA-prepared financial statement review. As with the audit, upload all formal communication received from the firm in relation to the review.

****GHF will not accept Forms 990, 990-EZ, or 990-PF in place of an audit or CPA-prepared financial statement review.****

All documents must be uploaded as one PDF.

LOI - Funding Request

PRIORITY 1: Basic Needs (Physiological)

Please identify the focus area(s) your proposal seeks to address (select all that apply):

Shelter/Housing

PRIORITY 2: Basic Needs (Safety) & Social Determinants of Health

Please identify the focus area(s) your proposal seeks to address (select all that apply):

Personal Security

Priority 3: Supporting Social Determinants of Health for Priorities 1 & 2

Please identify the focus area(s) your proposal seeks to address. Select all that apply:

Proposal Narrative

Describe how GHF grant funds will be used, if awarded. Please be sure to explain how your organization and this funding request aligns with GHF's Mission, Vision/Vision Philosophy, and Target Population. Specifically identify the target population with which you will be working.

sTexas Baptist Children's Home (TBCH) is requesting support for transitional housing provided by its Family Care program. This provision of Transitional Housing aligns with GHF's priority to meet Basic Needs for Shelter/Housing for Georgetown (GT) families who are low-income and/or have significant need. The additional provision of no-cost counseling, life skills training, case management/aftercare, and resource referrals to families in residence aligns with GHF's priority to meet their Basic Needs for Safety/Personality Security. Family Care primarily targets children and their single mothers who are experiencing trauma due to poverty, domestic violence, housing insecurity, limited education, low earning capacity, unreliable transportation, and/or inadequate childcare resources. This year, TBCH also began offering Family Care to a small number of single-father families. More than 85% of clients qualify for some public assistance upon admission. Client ethnicity in 2020 included 40% Caucasian, 24% African American, 22% Multi-racial, 15% Hispanic, and 1% Other. Avg age of adults was 32; avg age of children was 7. These families need increased access to housing, mental health services, education and training, transportation, quality daycare, and

healthier living standards. The mothers need a way to establish greater economic security to sustain a quality of life that is safer and more stable for their children. Family Care helps them attain these things. Long-term transitional housing, food, clothing, and other tangible assistance relieves immediate physical and financial stress. Keeping families intact and supporting basic physical and emotional needs strengthens their capacity to improve their circumstances. Children thrive more because they are living with their mothers in a safe, stable, nurturing home where they have consistent schedules, adequate sleep, and complete nutrition. The increased safety and security enable mothers to focus on program goals. Trauma-informed care, no-cost professional counseling, and nurture groups address trauma and help families build healthier relationships. Families are strengthened through life skills & parenting training; scholarships for college/training to improve employment capacity; financial assistance for critical needs; resource referrals; and Aftercare. Case managers living on campus guide mothers in achieving their goals. Life skills training improves long-term stability. Mothers build rental & credit history through a \$50 monthly program fee and save 30%+ of their income. Financial training teaches them how to budget and save. They learn how to access resources such as affordable housing, childcare, and transportation. Volunteers provide employment readiness training. Partnerships with educational institutions and scholarships make it possible for mothers to improve employment capacity. Aftercare helps families transition smoothly to independent living. Program success is measured by completion of individual goals, and by the mothers reporting (via exit surveys) increased stability in physical and emotional well-being; finances; education/employment level; and housing. Scheduled follow-up after discharge reflects sustained improvement in their ability to maintain healthy relationships; in parenting, communication, and coping skills; and progress in educational goals. TBCH invests in a highly skilled staff and provides training in trauma-informed interventions to equip staff toward a solution-oriented, strengths-based approach. Services address root traumas and strengthen the client's ability to nurture themselves and one another. It gives them a voice, which empowers them toward healing and increased resiliency. TBCH also provides cultural competency training and is exploring measures to further ensure equity in service delivery. In 2020, TBCH discontinued its residential childcare program and expanded residential capacity for Family Care. The program can now house 55 single parents and 110 children at one time, and serves an estimated 75 mothers and 140 children per year. One group residence is designated to house up to three single fathers and their children. Typically, around 10% of Family Care clients either originate from, work in, and/or exit to a GT address. TBCH is requesting a \$50,000 grant from GHF to support the transitional housing provided by Family Care to GT-based families during the 12-month grant period. The cost of transitional housing services provided by Family Care is budgeted at \$873,543 in 2021. Approximately 10% of this amount (\$87,354) will be expended on GT-based families. The requested funding will help ensure TBCH's ability to deliver transitional housing and offer services that move families out of trauma toward long-term stability. This support will help ensure TBCH can remain a vital partner in GHF's mission to generate and accelerate positive change in the community's health.

UPLOAD: Proposal Budget & Expense Narrative

Please upload your proposed budget and include the following details:

Staff. Position title(s), salary(ies), and fringe working directly with this program. Include rationale for each position and percentage of time these positions will spend on the program.

Supplies. List descriptions and costs for each supply, including rationale as to why these supplies are essential to the success of the program.

Overhead. Provide your organization's overhead rate and the rationale for that rate. If you include a line item for an administrative position(s), please provide salary percentage and rationale.

LOI - Relationship with Georgetown and GHF

Collaboration

In what ways do you collaborate or coordinate your services with other local organizations to serve Georgetown-area residents?

Texas Baptist Children's Home (TBCH) enjoys strong community connections due to its 71-year history in Williamson County. Staff engages at varying levels with individuals, churches, businesses, organizations, law enforcement, and other service providers throughout the county in order to maintain a network of referral resources, as well as relationships with funders and volunteers. TBCH staff also maintains interaction at varying levels with community groups that have a county-wide impact such as Habitat for Humanity, Wilco Health District, and Wilco CRCG. In relation to Georgetown (GT), TBCH has established relationships with GT Housing Authority, which has assisted single-mother clients identified as domestic violence survivors; with Bluebonnet Trails Community Services, which has provided intensive case management and psychological assessments when needed for residential clients; and with GT Behavioral Health Institute, which has offered treatment for child clients when needed. Three years ago, TBCH began deepening its connection with GT through funding provided by GHF that year to support Family Care services provided to GT-based residents. This relationship encouraged ministry's exploration of ways it could improve visibility in the GT community and increase access to services for local residents. GHF's invitation last year to fund a generous portion of leased space in the GHF Community Resource Center opened the door for TBCH to launch its Hope Program in March 2020 at that location. Even with the COVID-19 pandemic limiting in-person services, Hope Program staff have already begun to establish relationships with local providers since its launch last spring. They now participate in the GTP Collaborative for Children and Youth's monthly meeting. Their interaction with The Georgetown Project this past year has been helpful in building the referral pipeline. The Hope Program staff interacts regularly with Bridges to Growth and with The Nest Empowerment Center. The staff regularly engages with community entities such as SE Georgetown Community Council's Facilities 4 Families, Pregnancy Help Center, and Wilco Juvenile Services, as well as area churches. These relationships and the impact of these interactions on increasing service provision to GT residents is described further in the next section.

Describe your organization's work in Georgetown

Texas Baptist Children's Home (TBCH) provides transitional housing and wraparound services through Family Care, as described in detail in the Proposal Narrative. As noted, 10% of the children and single parents served typically either originate from Georgetown (GT), work in GT, and/or exit to GT. Though TBCH delivers all residential services at its Round Rock campus, the launch of the TBCH Hope Program last year at the GHF Community Resource Center provided a way to serve GT residents in their own community. The Hope Program now offers no-cost, community-based services including individual, family, and marital counseling; groups and workshops; and Intake and Aftercare for TBCH residential programs. Referrals of GT-based clients into TBCH residential programs are expected to increase as a result. They already include a homeless teen client of The Nest who was recently admitted into TBCH's Home Base transitional living program for young adults. Hope Program services are led by Suzanne Wood, a Licensed Professional Counselor-Supervisor and Trauma-Based Relational Intervention (TBRI®) Practitioner who is also certified in EMDR. Wood led the trauma-informed counseling services delivered to TBCH Family Care clients for several years before transitioning to lead this new program. Suzanne delivers counseling services personally, and also supervises two master's level Counseling Interns in service delivery. The Hope Program engages with other GT providers such as The Georgetown Project through service provision and education. Staff now delivers periodic groups on site at The Nest Empowerment Center to its teen participants. Staff also regularly participates in psychoeducational groups (such as managing stress and conflict resolution) offered by Bridges to Growth. Suzanne Wood has been invited to lead a six-week session offered by Bridges to Growth this spring. She also leads periodic workshops for families served by Facilities 4 Families. The Hope Program is strengthening its client referral network. The Nest refers individual teen clients and families for counseling. Local churches including First Baptist, Antioch Georgetown Church, The Worship Place, and Crestview Baptist also refer

members for counseling. Providers such as Williamson County Juvenile Services and Pregnancy Help Center refer clients as well. TBCH is encouraged by the warm welcome the Hope Program has received from the GT community, and looks forward to expanding services as funding allows.

How many unique Georgetown residents did your organization serve during the prior fiscal year?

Out of the total number of unique individuals your organization served during the prior fiscal year, how many were Georgetown residents?

78

Is your organization's main office located in Georgetown?

No

If no,

where is your organization's main office located? Do you maintain a satellite space in Georgetown? If so, what is the address of the Georgetown-based satellite space?

Has your organization ever received a GHF grant?

Yes

Do you currently receive any form of rent assistance from GHF?

Yes

If yes, please provide:

- Property address;
- Annual rent payments to GHF;
- Annual grant dollars committed by GHF to your organization specifically associated with your lease agreement.

805 W University Ave #A, Georgetown, TX 78626; Annual Rent - \$31,800; Annual grant - \$19,800

Instructions for Shorter Applications

Congratulations! You have been approved by the GHF Grants Committee to complete an abridged version of our application in 2021. To finalize your application this year, you will only need to complete the following sections:

- Goals
- Organizational Financials
- Citations, Acknowledgement & Assurance

Goals

Grant Period: The grant period for all GHF Annual Grants is **July 1 - June 30**.

Number of Georgetown residents to be served by this grant*

25

INSTRUCTIONS: Input at least 1 and up to 3 goals that will be achieved through the funding of this proposal. The goal(s) should be attainable within the 12-month grant period.

GOAL 1*

What end result would this grant support?

TBCH Family Care will provide transitional housing to at least 9 Georgetown-based single mothers in crisis and 16 of their dependent children. Each family will receive case management, counseling, life skills training, financial & tangible support, and other services to help them overcome trauma and achieve increased stability and personal security in their finances, employment, housing, and emotional & physical well-being so they can maintain a stable, healthy life after exiting the program.

Support for the Goal 1: Outcomes, Outputs, Tracking, Activities, Inputs*

Provide a logic model(s) through which you will achieve your goal(s). Organize the logic model for each goal as outlined below. Additional prompts are provided to guide your responses within each category.

Outcomes: *What result will show the accomplishment of the strategy? What impact do you anticipate will result from completion of the activities?*

Outputs: *What are the quantitative measures (# of participants, # of sessions held, # of encounters, etc.) that demonstrate progress?*

Tracking: *How will you measure your progress? What systems will you employ to assess the activities?*

Activities: *What activities will support the goal?*

Inputs: *What resources (human, financial, organization, etc.) will be committed to this goal?*

Outcomes: Progress in plan of service goals indicates success. 85% of families exit to safe housing. 85% report at program exit increased stability in finances, employment, and housing; increased ability to establish & maintain healthy relationships; and improved parenting, communication & coping skills. 70% report at 30 days, 90 days & one year after discharge they have maintained stability in their finances, employment, housing, and emotional & physical well-being. 70% with educational goals report at 30 days, 90 days & one year after discharge they have completed or are continuing these goals. **Outputs:** 70 mothers and 140 children will receive transitional housing & services, including 9 Georgetown-based mothers and 16 of their children. Staff meet with each mother weekly, monthly & quarterly to review progress, assess needs & gain feedback. Counselors deliver 3,000+ direct hours of therapeutic services. 75% of families will participate in weekly groups. 100% of mothers participate in financial training; must be employed or actively seeking

employment (not required if in FT school/training); and have weekly Commissary access. Middle & High School children can access staff-supervised recreation on weekdays after school and on summer weekdays (avg 10-15 served/day); and participate in summer camps/activities provided by TBCH. Tracking: Plan of service reviewed weekly by assigned case manager (with report to Treatment Team); monthly by Family Services Coordinator; and quarterly by Program Director. Program staff meets weekly to review clients & activities. Treatment Team reviews every 6 weeks. Lead Counselor periodically reviews individual progress in therapy. Client feedback, emerging needs & program impact assessed through: Program Surveys at 30 days after admission and when families transition between residential phases; Client Exit Surveys at discharge; and Follow-up Surveys at 30 days, 90 days & one year after discharge. Apricot Software used to collect profile data; enter case notes; and generate reports. Staff CQI committee audits client files and meets semi-annually to review programs and facilitate action plans for improvement. Activities: Transitional Housing: Clients are admitted into a group residence (The First Step) and may progress into a semi-private residence (The Next Step) and/or into an individual apartment (Independent Living). Timing of transitions and length of stay are contingent upon progress and individual goals. Case Management: Asst Program Dir facilitates admission. Families create a plan of service within 30 days of intake; receive case management from an assigned Family Life Coordinator (FLC) or the Independent Living Coordinator (ILC); have 24-hour access to on-call staff; and can access Aftercare support. Counseling: Counseling Program Dir assesses family history and therapeutic needs at intake. Counselors deliver no-cost individual, family, and child therapy. Mothers participate in required weekly therapeutic & life skills groups. Children participate in age-specific Nurture Groups at this time. Training: FLCs and ILC provide financial training in debt reduction, budgeting, and saving. Dell Computer employee volunteers teach job readiness skills. Clients build rental & credit history through a monthly program fee; create & implement personal budget; open personal savings account; and create nest egg by saving 30% of their income (or use it to reduce debt). Key Resources: Families have weekly access to donated food and clothing in the Commissary. Staff connects them to external resources (public assistance, education, legal aid, housing, childcare, etc.) as needed. TBCH provides supervised recreation in its Activity Center; summer camps; and educational support for children in residence. Inputs : President and VP of Programs & Services oversee 31 FT and 8 PT staff. Family Care is supported by: Program Director, 16 professional staff & 2 office staff. All program staff receive training during onboarding and annually in trauma-informed care, DEI/cultural competency, and related topics. Family Care facilities include: 5 group residences (up to 4 families each; one dedicated to single fathers); 10 semi-private residences (2 families each); 15 individual apartments (one dedicated for COVID-19 quarantine); Nurture Center; Activity Center; and Commissary. TBCH provides the following client supports: financial assistance (childcare; vehicle repairs; emergent needs); computers; transportation (option to buy donated cars; transportation to jobs & appts; connections to public transportation). Numerous community relationships increase client access to resources. CHASCO YMCA offers free or reduced fee childcare & programs. Children At Heart Foundation & Capital IDEA provide scholarships. Children At Heart Ministries donates financial, HR, fundraising & communications services to reduce overhead. 3,000+ Volunteers donate 10,000+ hours annually.

GOAL 2 (if applicable)

Support for the Goal 2: Outcomes, Outputs, Tracking, Activities, Inputs

Provide a logic model(s) through which you will achieve your goal(s). Organize the logic model for each goal as outlined below.

Outcomes:

Outputs:

Tracking:

Activities:

Inputs:

GOAL 3 (if applicable)

Support for the Goal 3: Outcomes, Outputs, Tracking, Activities, Inputs

Provide a logic model(s) through which you will achieve your goal(s). Organize the logic model for each goal as outlined below.

Outcomes:

Outputs:

Tracking:

Activities:

Inputs:

Your Goals and Organization's Strategic Plan*

Does your organization adhere to a strategic plan? If so, how do specific components of your strategic plan tie to the goals outlined in this section?

Each program adheres to program-specific goals that are updated at least annually and reviewed through the year. The Board and agency leadership have taken several critical steps in the past two years toward developing a long-range vision and strategic plan with staged goals for future programming & facilities. A subcommittee has been created, with an aim to finalize a written plan within the next 12-18 months. The TBCH President is participating in a 6-month leadership cohort series this year that includes defining 12-month strategic goals, which is proving beneficial in providing a framework. Two years ago, a group of Board members, TBCH program leaders, and key ministry partners visited six children & family service agencies. They reviewed facilities & programs to determine which were proving successful and where there might be service gaps. The next step was an extensive review of TBCH programs, facilities, and staffing. This led to the determination that expanding Family Care would allow TBCH to serve more children in a way that moves the entire family toward stability, which results in better long-term outcomes for children. A number of significant changes took place in 2020. TBCH discontinued its group residential childcare program and reallocated resources to expanding Family Care and Home Base residential services, and to opening its new Hope Program office in GHF's Community Resource Center. Staffing was reorganized to meet program needs. Additional detail about all of the above changes and how they are impacting TBCH's work with Georgetown families, including the goal supported through the requested funding, is included in the document uploaded under Additional Information and Research Citations.

Organizational Financials

Fiscal Year Start Date*

Please enter the start date of your current fiscal year

01/01/2021

Fiscal Year End Date*

Please enter the end date of your current fiscal year.

12/31/2021

What are your organization's cash reserves, i.e., days cash on hand?*

\$1,139,571.00

How many months could the organization operate at your continued budget level?*

4

UPLOAD: Balance Sheet for Prior Fiscal Year*

(PDF format)

TBCH Dec 2020 Balance Sheet.pdf

UPLOAD: Income Statement for Prior Fiscal Year*

(PDF format)

TBCH Dec 2020 Income Statement.PDF

UPLOAD: Actual vs. Budget Income Statement for the Prior Fiscal Year*

(PDF format)

TBCH Dec 2020 Actual vs Budget Income Statement.PDF

UPLOAD: Current Year-to-Date Financials to include Balance Sheet and Income Statement.*

(PDF format)

TBCH Feb 2021 YTD Balance Sheet & Income Statement.pdf

UPLOAD: Year-to-Date Cash Flow Statement

If your organization generates a Cash Flow statement, upload it here in PDF format. If not, leave blank.

UPLOAD: Organization Budget for Proposed Fiscal Year, Related to the Grant Period*

(PDF format)

TBCH 2021 Organization Budget.pdf

Most Recent Organization Audit

If your organization completed an audit since your LOI submission, please upload the most recent audit here.

Sources of Organizational Support: Individual Donor Contributions*

Provide the total revenue from individual contributions and the total number of individual donors from the prior fiscal year (please do not disclose donor names).

Total revenue from individual contributions in FY 2020: \$1,314,320; Total number of individual donors in FY 2020: 1,258

Sources of Organizational Support: Top 5 Sources*

Provide your organization's top 5 sources of revenue from the prior fiscal year (PFY) and the amount (e.g., Texas Health & Human Services contract, \$250,000).

Top 5 sources of revenue in FY 2020: Individuals, \$1,314,320 Children At Heart Foundation, \$929,614 Foundations & Corporations, \$741,140* Churches & BGCT, \$249,176 Investment Income, \$186,594 * TBCH received a \$310,200 Paycheck Protection Loan under the CARES Act in 2020. TBCH elected to record this as grant revenue, as qualified expenditures were incurred and the loan was forgiven accordingly. This amount is included above under Foundations & Corporations.

Citations, Acknowledgement & Assurance

Additional Information and Research Citations (optional)

Upload any critical details about your organization or program(s) not already included within this application that will strengthen your case for funding (no marketing material, please). This attachment may also be used to cite any statistics/research, and to define key terms and/or acronyms.

TBCH Additional Information.pdf

Acknowledging GHF*

Type your name and date in the space below to assure that if funded, the organization will acknowledge GHF on all related marketing materials, your website, social media, and in any other communications in which this program is promoted.

Debbie Rippstein 4/9/2021

Assurance*

Type your name and date in the space provided to assure that by submitting this application, you 1) confirm that the information herein is true and correct, 2) confirm that if funded, funds will be spent according to the budget listed in this application, and 3) confirm that the organization will submit interim and final reports as required.

Debbie Rippstein 4/9/2021

File Attachment Summary

Applicant File Uploads

- TBCH Dec 2020 Balance Sheet.pdf
- TBCH Dec 2020 Income Statement.PDF
- TBCH Dec 2020 Actual vs Budget Income Statement.PDF
- TBCH Feb 2021 YTD Balance Sheet & Income Statement.pdf
- TBCH 2021 Organization Budget.pdf
- TBCH Additional Information.pdf

Texas Baptist Children's Home

Statement of Financial Position

		12/31/2020	12/31/2019	Variance
ASSETS				
Current Assets				
Cash & Cash Equivalents				
1020-0000-40100	Petty Cash	\$2,060.00	\$2,060.00	\$0.00
1022-0000-40100	Petty Cash Hope-UNRESTRICTED-GEN-No	\$400.00	\$400.00	\$0.00
1025-0000-40100	Petty Cash - Family Care	\$1,800.00	\$1,800.00	\$0.00
1062-0000-40100	PENSION CONTRIBUTION FORFEITURES	\$21,728.58	\$29,051.79	(\$7,323.21)
Total Cash & Cash Equivalents		\$25,988.58	\$33,311.79	(\$7,323.21)
Receivables				
1298-0000-40100	FLC Deposit - 0000	(\$200.00)	(\$200.00)	\$0.00
1299-0000-40100	Transional Living Deposits - 0000	(\$525.00)	(\$525.00)	\$0.00
1303-0000-40100	Acct Rec-Other	\$3,482.63	\$3,172.87	\$309.76
1307-0000-40100	A/REC - BGCT	\$2,356.29	\$1,735.48	\$620.81
1343-0000-40100	Pledge Receivable - 0000	\$372,434.61	\$512,909.95	(\$140,475.34)
1350-0000-40100	Allowance for Dbtful Accounts-TBCH	(\$12,544.04)	(\$21,731.02)	\$9,186.98
1800-0000-40100	AR SUSPENSE	\$54.75	\$0.00	\$54.75
Total Receivables		\$365,059.24	\$495,362.28	(\$130,303.04)
Prepaid Expenses				
1180-0000-40100	PREPAID INS	\$28,505.28	\$34,750.14	(\$6,244.86)
1181-0000-40100	Prepaid Expenses	\$18,500.00	(\$200.00)	\$18,700.00
Total Prepaid Expenses		\$47,005.28	\$34,550.14	\$12,455.14
Interfund & Intercompany AR/AP				
1100-0000-40100	DUE FROM/DUE TO	(\$1,580,754.78)	(\$1,505,893.41)	(\$74,861.37)
1100-0000-40300	DUE FROM/DUE TO	\$165,146.82	\$236,014.00	(\$70,867.18)
1100-0000-40400	DUE FROM/DUE TO	(\$37,099.99)	(\$24,500.00)	(\$12,599.99)
1100-0000-40600	DUE FROM/DUE TO	\$2,011,118.79	\$2,002,851.67	\$8,267.12
Total Interfund & Intercompany AR/AP		\$558,410.84	\$708,472.26	(\$150,061.42)
Total Current Assets		\$996,463.94	\$1,271,696.47	(\$275,232.53)
Fixed Assets				
1600-0000-40400	VEHICLES/EQUIPMENT	\$1,225,575.19	\$1,086,791.68	\$138,783.51
1700-0000-40400	FURNITURE & FIXTURES	\$789,391.89	\$698,569.65	\$90,822.24
1900-0000-40400	RESERVE FOR DEPR	(\$1,628,580.20)	(\$1,555,430.30)	(\$73,149.90)
1950-0000-40400	Construction In Progress	(\$0.01)	\$246,252.27	(\$246,252.28)
Total Fixed Assets		\$386,386.87	\$476,183.30	(\$89,796.43)
Other Assets				
Investments				
1361-0000-40100	BFT SHORT TERM	\$1,059,242.35	\$845,543.96	\$213,698.39
1366-0000-40100	Beneficial Interest in Lead Trust - Sadie Jo Black	\$196,808.09	\$187,181.76	\$9,626.33
1367-0000-40100	Beneficial Interest in Remainder Trust - Sadie Jo Black	\$1,476,347.64	\$1,366,094.67	\$110,252.97
1380-0000-40600	Deferred Compensation Trust	\$5,716.82	\$4,264.59	\$1,452.23

Texas Baptist Children's Home

Statement of Financial Position

	12/31/2020	12/31/2019	Variance
Total Investments	\$2,738,114.90	\$2,403,084.98	\$335,029.92
Total Other Assets	\$2,738,114.90	\$2,403,084.98	\$335,029.92
TOTAL ASSETS	\$4,120,965.71	\$4,150,964.75	(\$29,999.04)

Texas Baptist Children's Home

Statement of Financial Position

		12/31/2020	12/31/2019	Variance
LIABILITIES & NET ASSETS				
Liabilities				
Current Liabilities				
Payables				
2170-0000-40100	ACCOUNTS PAYABLE	\$14,297.64	\$4,958.89	\$9,338.75
2170-0000-40300	Accounts Payable - 0000	\$0.00	\$3,000.00	(\$3,000.00)
2170-0000-40600	Accounts Payable - 0000	(\$867.35)	\$2,675.29	(\$3,542.64)
2175-0000-40100	ACCRUED SAL/WAGES PAYABLE	\$52,325.12	\$44,481.33	\$7,843.79
2180-0000-40600	Accrued Longevity-Deferred Compensa	\$5,716.82	\$4,264.59	\$1,452.23
2183-0000-40100	Social Security Bnfts (Clients) Pay	\$30.00	\$30.00	\$0.00
2190-0000-40100	Client Fund Liability RC	\$2,265.82	\$3,939.55	(\$1,673.73)
2191-0000-40100	Client Fund Liability RF	\$138,165.69	\$104,749.92	\$33,415.77
2204-0000-40100	RETIREMENT PAYABLE	\$0.21	\$0.00	\$0.21
2205-0000-40100	INSURANCE PAYABLE	(\$1,200.83)	(\$802.41)	(\$398.42)
2206-0000-40100	FICA PAYABLE	\$3,631.97	\$3,170.48	\$461.49
2210-0000-40100	ACCRUED ANNUAL LVE	\$102,274.63	\$87,098.47	\$15,176.16
2215-0000-40100	Accrued Liabilities	\$27,359.19	\$39,522.19	(\$12,163.00)
2215-0000-40600	Accrued Liabilities - 0000	\$0.00	\$3,907.28	(\$3,907.28)
Total Payables		\$343,998.91	\$300,995.58	\$43,003.33
Total Current Liabilities		\$343,998.91	\$300,995.58	\$43,003.33
Total Liabilities		\$343,998.91	\$300,995.58	\$43,003.33
Net Assets				
Unrestricted				
3001-0000-40100	Net Assets - Operating	\$1,250,546.96	\$1,169,002.77	\$81,544.19
3001-0000-40300	Net Assets - Management Directed	\$165,146.82	\$233,014.00	(\$67,867.18)
3001-0000-40400	Net Assets - Property & Equipment	\$349,286.88	\$451,683.30	(\$102,396.42)
Total Unrestricted		\$1,764,980.66	\$1,853,700.07	(\$88,719.41)
Temporarily Restricted				
3001-0000-40600	Net Assets - Temporarily Restricted	\$2,011,986.14	\$1,996,269.10	\$15,717.04
Total Temporarily Restricted		\$2,011,986.14	\$1,996,269.10	\$15,717.04
Total Net Assets		\$3,776,966.80	\$3,849,969.17	(\$73,002.37)
TOTAL LIABILITIES & NET ASSETS		\$4,120,965.71	\$4,150,964.75	(\$29,999.04)

Texas Baptist Children's Home

Statement of Activities

	Year To Date				
	Operating Unrestricted 12/31/2020	Other Unrestricted 12/31/2020	Temporarily Restricted 12/31/2020	Permanently Restricted 12/31/2020	Total 12/31/2020
RECEIPTS					
Receipts					
Contributions	\$2,175,457.84	\$45,063.00	\$94,498.50	\$0.00	\$2,315,019.34
BGCT	\$129,177.56	\$0.00	\$0.00	\$0.00	\$129,177.56
Investment Income	\$186,594.37	\$25,000.00	\$144,879.30	\$0.00	\$356,473.67
Non Gift Income	\$60,058.95	\$0.00	\$750.00	\$0.00	\$60,808.95
Total Receipts	\$2,551,288.72	\$70,063.00	\$240,127.80	\$0.00	\$2,861,479.52
Other Receipts					
Grant Income	\$929,614.44	\$0.00	\$0.00	\$0.00	\$929,614.44
Rental Income	\$1,152.00	\$0.00	\$0.00	\$0.00	\$1,152.00
Total Other Receipts	\$930,766.44	\$0.00	\$0.00	\$0.00	\$930,766.44
Total RECEIPTS	\$3,482,055.16	\$70,063.00	\$240,127.80	\$0.00	\$3,792,245.96
EXPENSES					
Operating Expenses					
Salaries	\$1,735,171.56	\$0.00	\$0.00	\$0.00	\$1,735,171.56
Fringe Benefits	\$391,515.12	\$0.00	\$0.00	\$0.00	\$391,515.12
Payroll Tax	\$126,162.30	\$0.00	\$0.00	\$0.00	\$126,162.30
Computer	\$33,438.17	\$1,200.00	\$0.00	\$0.00	\$34,638.17
Conferences, Training, Dues	\$14,548.17	\$0.00	\$0.00	\$0.00	\$14,548.17
Education	\$2,413.01	\$0.00	\$0.00	\$0.00	\$2,413.01
Foster Care & Assistance	\$41,555.03	\$0.00	\$42,453.24	\$0.00	\$84,008.27
Insurance	\$69,125.28	\$0.00	\$0.00	\$0.00	\$69,125.28
Mail, Postage, Promotional	\$8,105.51	\$0.00	\$3,653.49	\$0.00	\$11,759.00
Medical, Dental, Therapy	\$10,596.84	\$0.00	\$1,316.86	\$0.00	\$11,913.70
Miscellaneous	\$3,841.30	\$0.00	\$0.00	\$0.00	\$3,841.30
Occupancy	\$132,028.10	\$964.83	\$7,490.19	\$0.00	\$140,483.12
Professional Fees	\$31,867.51	\$0.00	\$284.16	\$0.00	\$32,151.67
Repairs & Maintenance	\$398,212.14	(\$7,718.16)	\$7,586.26	\$0.00	\$398,080.24
Supplies	\$13,421.17	\$0.00	\$0.00	\$0.00	\$13,421.17
Telephone	\$17,699.04	\$0.00	\$0.00	\$0.00	\$17,699.04
Transportation & Travel	\$22,342.17	\$0.00	\$0.00	\$0.00	\$22,342.17
Trustee Expense	\$368.75	\$0.00	\$0.00	\$0.00	\$368.75
Utilities	\$217,679.63	\$0.00	\$0.00	\$0.00	\$217,679.63
Total Operating Expenses	\$3,270,090.80	(\$5,553.33)	\$62,784.20	\$0.00	\$3,327,321.67
Other Expenses					
Contribution Expense	\$0.00	\$329,911.03	\$0.00	\$0.00	\$329,911.03
Depreciation	\$0.00	\$73,149.90	\$0.00	\$0.00	\$73,149.90
Scholarships	\$0.00	\$0.00	\$3,787.44	\$0.00	\$3,787.44
Total Other Expenses	\$0.00	\$403,060.93	\$3,787.44	\$0.00	\$406,848.37
Total EXPENSES	\$3,270,090.80	\$397,507.60	\$66,571.64	\$0.00	\$3,734,170.04

Texas Baptist Children's Home
Statement of Activities

	Year To Date				
	Operating Unrestricted 12/31/2020	Other Unrestricted 12/31/2020	Temporarily Restricted 12/31/2020	Permanently Restricted 12/31/2020	Total 12/31/2020
TRANSFERS					
Fund Transfers	(\$130,630.24)	\$157,181.00	(\$26,550.76)	\$0.00	\$0.00
Total TRANSFERS	(\$130,630.24)	\$157,181.00	(\$26,550.76)	\$0.00	\$0.00
NET SURPLUS/(DEFICIT)	\$81,334.12	(\$170,263.60)	\$147,005.40	\$0.00	\$58,075.92

Texas Baptist Children's Home

Budgeted Revenue and Expense Statement

	Current Month			Year To Date		
	Actual 12/31/2020	Budget 12/31/2020	Favorable (Unfavorable) Variance	Actual 12/31/2020	Budget 12/31/2020	Favorable (Unfavorable) Variance
RECEIPTS						
Receipts						
Contributions	\$1,076,395.08	\$685,800.00	\$390,595.08	\$2,175,457.84	\$2,286,000.00	(\$110,542.16)
BGCT	\$11,050.76	\$11,500.00	(\$449.24)	\$129,177.56	\$138,000.00	(\$8,822.44)
Investment Income	\$33,980.20	\$18,000.00	\$15,980.20	\$186,676.94	\$216,000.00	(\$29,323.06)
Non Gift Income	\$4,335.00	\$7,600.00	(\$3,265.00)	\$60,058.95	\$91,200.00	(\$31,141.05)
Total Receipts	\$1,125,761.04	\$722,900.00	\$402,861.04	\$2,551,371.29	\$2,731,200.00	(\$179,828.71)
Other Receipts						
Grant Income	\$0.00	\$154,935.74	(\$154,935.74)	\$929,614.44	\$929,614.44	\$0.00
Rental Income	\$0.00	\$0.00	\$0.00	\$1,152.00	\$0.00	\$1,152.00
Total Other Receipts	\$0.00	\$154,935.74	(\$154,935.74)	\$930,766.44	\$929,614.44	\$1,152.00
Total RECEIPTS	\$1,125,761.04	\$877,835.74	\$247,925.30	\$3,482,137.73	\$3,660,814.44	(\$178,676.71)
EXPENSES						
Operating Expenses						
Salaries	\$145,111.85	\$139,757.41	(\$5,354.44)	\$1,735,171.56	\$1,816,846.44	\$81,674.88
Fringe Benefits	\$37,483.06	\$41,744.27	\$4,261.21	\$391,515.12	\$500,931.24	\$109,416.12
Payroll Tax	\$8,936.11	\$11,521.23	\$2,585.12	\$126,162.30	\$138,254.76	\$12,092.46
Computer	\$3,362.42	\$2,235.00	(\$1,127.42)	\$33,438.17	\$26,820.00	(\$6,618.17)
Conferences, Training, Dues	\$6,588.06	\$2,135.00	(\$4,453.06)	\$14,548.17	\$25,620.00	\$11,071.83
Education	\$0.00	\$760.00	\$760.00	\$2,413.01	\$9,120.00	\$6,706.99
Foster Care & Assistance	\$6,997.85	\$11,875.00	\$4,877.15	\$41,555.03	\$142,500.00	\$100,944.97
Insurance	\$6,299.56	\$6,615.00	\$315.44	\$69,125.28	\$79,380.00	\$10,254.72
Mail, Postage, Promotional	\$181.20	\$2,815.00	\$2,633.80	\$8,105.51	\$33,780.00	\$25,674.49
Medical, Dental, Therapy	\$994.92	\$1,794.00	\$799.08	\$10,596.84	\$21,528.00	\$10,931.16
Miscellaneous	\$246.66	\$190.00	(\$56.66)	\$3,841.30	\$2,280.00	(\$1,561.30)
Occupancy	\$15,402.42	\$20,673.00	\$5,270.58	\$132,028.10	\$248,076.00	\$116,047.90
Professional Fees	\$2,122.96	\$2,205.00	\$82.04	\$31,867.51	\$26,460.00	(\$5,407.51)
Repairs & Maintenance	(\$39,275.29)	\$22,085.00	\$61,360.29	\$398,212.14	\$265,020.00	(\$133,192.14)
Supplies	\$1,278.09	\$859.00	(\$419.09)	\$13,421.17	\$10,308.00	(\$3,113.17)

Texas Baptist Children's Home

Budgeted Revenue and Expense Statement

	Current Month			Year To Date		
	Actual 12/31/2020	Budget 12/31/2020	Favorable (Unfavorable) Variance	Actual 12/31/2020	Budget 12/31/2020	Favorable (Unfavorable) Variance
Telephone	\$1,939.46	\$1,571.50	(\$367.96)	\$17,699.04	\$18,858.00	\$1,158.96
Transportation & Travel	\$2,412.84	\$5,197.00	\$2,784.16	\$22,342.17	\$62,364.00	\$40,021.83
Trustee Expense	\$46.98	\$250.00	\$203.02	\$368.75	\$3,000.00	\$2,631.25
Utilities	\$15,643.23	\$19,139.00	\$3,495.77	\$217,679.63	\$229,668.00	\$11,988.37
Total Operating Expenses	<u>\$215,772.38</u>	<u>\$293,421.41</u>	<u>\$77,649.03</u>	<u>\$3,270,090.80</u>	<u>\$3,660,814.44</u>	<u>\$390,723.64</u>
Total EXPENSES	<u>\$215,772.38</u>	<u>\$293,421.41</u>	<u>\$77,649.03</u>	<u>\$3,270,090.80</u>	<u>\$3,660,814.44</u>	<u>\$390,723.64</u>
TRANSFERS						
Fund Transfers	<u>(\$119,830.24)</u>	<u>\$0.00</u>	<u>\$119,830.24</u>	<u>(\$130,630.24)</u>	<u>\$0.00</u>	<u>\$130,630.24</u>
Total TRANSFERS	<u>(\$119,830.24)</u>	<u>\$0.00</u>	<u>\$119,830.24</u>	<u>(\$130,630.24)</u>	<u>\$0.00</u>	<u>\$130,630.24</u>
NET SURPLUS/(DEFICIT)	<u>\$790,158.42</u>	<u>\$584,414.33</u>	<u>\$205,744.09</u>	<u>\$81,416.69</u>	<u>\$0.00</u>	<u>\$81,416.69</u>

Texas Baptist Children's Home

Statement of Financial Position

		2/28/2021	12/31/2020	Variance
ASSETS				
Current Assets				
Cash & Cash Equivalents				
1020-0000-40100	Petty Cash	\$2,060.00	\$2,060.00	\$0.00
1022-0000-40100	Petty Cash Hope-UNRESTRICTED-GEN-No	\$400.00	\$400.00	\$0.00
1025-0000-40100	Petty Cash - Family Care	\$1,800.00	\$1,800.00	\$0.00
1062-0000-40100	PENSION CONTRIBUTION FORFEITURES	\$21,728.58	\$21,728.58	\$0.00
Total Cash & Cash Equivalents		\$25,988.58	\$25,988.58	\$0.00
Receivables				
1298-0000-40100	FLC Deposit - 0000	(\$200.00)	(\$200.00)	\$0.00
1299-0000-40100	Transional Living Deposits - 0000	(\$525.00)	(\$525.00)	\$0.00
1301-0000-40100	A/REC - Intercompany	\$543,826.54	\$0.00	\$543,826.54
1303-0000-40100	Acct Rec-Other	\$3,482.63	\$3,482.63	\$0.00
1307-0000-40100	A/REC - BGCT	\$581.09	\$2,356.29	(\$1,775.20)
1343-0000-40100	Pledge Receivable - 0000	\$372,434.61	\$372,434.61	\$0.00
1350-0000-40100	Allowance for Dbtful Accounts-TBCH	(\$12,544.04)	(\$12,544.04)	\$0.00
1800-0000-40100	AR SUSPENSE	\$753.06	\$54.75	\$698.31
Total Receivables		\$907,808.89	\$365,059.24	\$542,749.65
Prepaid Expenses				
1180-0000-40100	PREPAID INS	\$43,338.79	\$28,505.28	\$14,833.51
1181-0000-40100	Prepaid Expenses	\$23,800.00	\$18,500.00	\$5,300.00
Total Prepaid Expenses		\$67,138.79	\$47,005.28	\$20,133.51
Interfund & Intercompany AR/AP				
1100-0000-40100	DUE FROM/DUE TO	(\$2,076,031.70)	(\$1,580,874.78)	(\$495,156.92)
1100-0000-40300	DUE FROM/DUE TO	\$164,384.39	\$165,146.82	(\$762.43)
1100-0000-40400	DUE FROM/DUE TO	(\$37,099.99)	(\$37,099.99)	\$0.00
1100-0000-40600	DUE FROM/DUE TO	\$2,009,682.58	\$2,011,118.79	(\$1,436.21)
Total Interfund & Intercompany AR/AP		\$60,935.28	\$558,290.84	(\$497,355.56)
Total Current Assets		\$1,061,871.54	\$996,343.94	\$65,527.60
Fixed Assets				
1600-0000-40400	VEHICLES/EQUIPMENT	\$1,225,575.19	\$1,225,575.19	\$0.00
1700-0000-40400	FURNITURE & FIXTURES	\$789,391.89	\$789,391.89	\$0.00
1900-0000-40400	RESERVE FOR DEPR	(\$1,636,582.64)	(\$1,628,580.20)	(\$8,002.44)
1950-0000-40400	Construction In Progress	(\$0.01)	(\$0.01)	\$0.00
Total Fixed Assets		\$378,384.43	\$386,386.87	(\$8,002.44)
Other Assets				
Investments				
1361-0000-40100	BFT SHORT TERM	\$840,310.93	\$1,059,242.35	(\$218,931.42)
1366-0000-40100	Beneficial Interest in Lead Trust - Sadie Jo Black	\$196,808.09	\$196,808.09	\$0.00
1367-0000-40100	Beneficial Interest in Remainder Trust - Sadie Jo Black	\$1,476,347.64	\$1,476,347.64	\$0.00

Texas Baptist Children's Home

Statement of Financial Position

		2/28/2021	12/31/2020	Variance
1380-0000-40600	Deferred Compensation Trust	\$5,716.82	\$5,716.82	\$0.00
Total Investments		\$2,519,183.48	\$2,738,114.90	(\$218,931.42)
Total Other Assets		\$2,519,183.48	\$2,738,114.90	(\$218,931.42)
TOTAL ASSETS		\$3,959,439.45	\$4,120,845.71	(\$161,406.26)

Texas Baptist Children's Home

Statement of Financial Position

		2/28/2021	12/31/2020	Variance
LIABILITIES & NET ASSETS				
Liabilities				
Current Liabilities				
Payables				
2170-0000-40100	ACCOUNTS PAYABLE	\$33,689.47	\$14,292.98	\$19,396.49
2170-0000-40300	Accounts Payable - 0000	\$4,157.04	\$0.00	\$4,157.04
2170-0000-40600	Accounts Payable - 0000	(\$1,904.15)	(\$867.35)	(\$1,036.80)
2171-0000-40100	A/PAY - INTERCO	\$9,151.55	\$0.00	\$9,151.55
2175-0000-40100	ACCRUED SAL/WAGES PAYABLE	\$52,325.12	\$52,325.12	\$0.00
2180-0000-40600	Accrued Longevity-Deferred Compensa	\$5,716.82	\$5,716.82	\$0.00
2183-0000-40100	Social Security Bnfts (Clients) Pay	\$30.00	\$30.00	\$0.00
2190-0000-40100	Client Fund Liability RC	\$2,840.82	\$2,840.82	\$0.00
2191-0000-40100	Client Fund Liability RF	\$136,974.88	\$137,590.69	(\$615.81)
2204-0000-40100	RETIREMENT PAYABLE	\$0.21	\$0.21	\$0.00
2205-0000-40100	INSURANCE PAYABLE	(\$706.13)	(\$1,200.83)	\$494.70
2206-0000-40100	FICA PAYABLE	\$3,631.97	\$3,631.97	\$0.00
2210-0000-40100	ACCRUED ANNUAL LVE	\$102,274.63	\$102,274.63	\$0.00
2215-0000-40100	Accrued Liabilities	\$15,184.35	\$27,359.19	(\$12,174.84)
Total Payables		\$363,366.58	\$343,994.25	\$19,372.33
Total Current Liabilities		\$363,366.58	\$343,994.25	\$19,372.33
Total Liabilities		\$363,366.58	\$343,994.25	\$19,372.33
Net Assets				
Unrestricted				
3001-0000-40100	Net Assets - Operating	\$1,082,933.57	\$1,250,431.62	(\$167,498.05)
3001-0000-40300	Net Assets - Management Directed	\$160,227.35	\$165,146.82	(\$4,919.47)
3001-0000-40400	Net Assets - Property & Equipment	\$341,284.44	\$349,286.88	(\$8,002.44)
Total Unrestricted		\$1,584,445.36	\$1,764,865.32	(\$180,419.96)
Temporarily Restricted				
3001-0000-40600	Net Assets - Temporarily Restricted	\$2,011,586.73	\$2,011,986.14	(\$399.41)
Total Temporarily Restricted		\$2,011,586.73	\$2,011,986.14	(\$399.41)
Total Net Assets		\$3,596,032.09	\$3,776,851.46	(\$180,819.37)
TOTAL LIABILITIES & NET ASSETS		\$3,959,398.67	\$4,120,845.71	(\$161,447.04)

Texas Baptist Children's Home

Statement of Activities

	Year To Date				
	Operating Unrestricted 2/28/2021	Other Unrestricted 2/28/2021	Temporarily Restricted 2/28/2021	Permanently Restricted 2/28/2021	Total 2/28/2021
RECEIPTS					
Receipts					
Contributions	\$152,268.26	\$0.00	\$6,000.00	\$0.00	\$158,268.26
BGCT	\$23,084.05	\$0.00	\$0.00	\$0.00	\$23,084.05
Investment Income	\$62,882.92	\$0.00	\$0.00	\$0.00	\$62,882.92
Non Gift Income	\$8,400.95	\$0.00	\$0.00	\$0.00	\$8,400.95
Total Receipts	<u>\$246,636.18</u>	<u>\$0.00</u>	<u>\$6,000.00</u>	<u>\$0.00</u>	<u>\$252,636.18</u>
Total RECEIPTS	<u>\$246,636.18</u>	<u>\$0.00</u>	<u>\$6,000.00</u>	<u>\$0.00</u>	<u>\$252,636.18</u>
EXPENSES					
Operating Expenses					
Salaries	\$227,800.97	\$0.00	\$0.00	\$0.00	\$227,800.97
Fringe Benefits	\$61,974.80	\$0.00	\$0.00	\$0.00	\$61,974.80
Payroll Tax	\$10,043.98	\$0.00	\$0.00	\$0.00	\$10,043.98
Computer	\$1,644.43	\$200.00	\$0.00	\$0.00	\$1,844.43
Conferences, Training, Dues	\$99.99	\$0.00	\$0.00	\$0.00	\$99.99
Foster Care & Assistance	\$5,238.08	\$0.00	\$4,350.32	\$0.00	\$9,588.40
Insurance	\$12,645.60	\$0.00	\$0.00	\$0.00	\$12,645.60
Mail, Postage, Promotional	\$1,445.96	\$0.00	\$0.00	\$0.00	\$1,445.96
Medical, Dental, Therapy	\$629.40	\$0.00	\$0.00	\$0.00	\$629.40
Miscellaneous	\$172.60	\$0.00	\$250.00	\$0.00	\$422.60
Occupancy	\$9,048.40	\$3,871.39	\$0.00	\$0.00	\$12,919.79
Professional Fees	\$8,788.92	\$0.00	\$0.00	\$0.00	\$8,788.92
Repairs & Maintenance	\$38,249.65	\$848.08	\$1,299.09	\$0.00	\$40,396.82
Supplies	\$907.17	\$0.00	\$0.00	\$0.00	\$907.17
Telephone	\$2,979.18	\$0.00	\$0.00	\$0.00	\$2,979.18
Transportation & Travel	\$2,875.01	\$0.00	\$0.00	\$0.00	\$2,875.01
Trustee Expense	\$77.64	\$0.00	\$0.00	\$0.00	\$77.64
Utilities	\$29,746.67	\$0.00	\$0.00	\$0.00	\$29,746.67
Total Operating Expenses	<u>\$414,368.45</u>	<u>\$4,919.47</u>	<u>\$5,899.41</u>	<u>\$0.00</u>	<u>\$425,187.33</u>
Other Expenses					
Depreciation	\$0.00	\$8,002.44	\$0.00	\$0.00	\$8,002.44
Scholarships	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
Total Other Expenses	<u>\$0.00</u>	<u>\$8,002.44</u>	<u>\$500.00</u>	<u>\$0.00</u>	<u>\$8,502.44</u>
Total EXPENSES	<u>\$414,368.45</u>	<u>\$12,921.91</u>	<u>\$6,399.41</u>	<u>\$0.00</u>	<u>\$433,689.77</u>
NET SURPLUS/(DEFICIT)	<u>(\$167,732.27)</u>	<u>(\$12,921.91)</u>	<u>(\$399.41)</u>	<u>\$0.00</u>	<u>(\$181,053.59)</u>

TEXAS BAPTIST CHILDREN'S HOME

2021 Operating Budget

REVENUE

Individuals	\$780,000
Business/Corporations	\$1,212,000
Foundations	\$144,000
Churches	\$150,000
BGCT	\$132,000
Resident Fees	\$36,000
Commissary	\$9,600
Chapel Reimbursement	\$15,600
Annuity Income	\$180,000
Non-Gift Income	\$30,000
Investment Income	\$36,000
Children At Heart Foundation	<u>\$779,061</u>
TOTAL	<u>\$3,504,261</u>

EXPENSES

Salaries	\$1,693,092
Payroll Tax	\$128,227
Fringe Benefits	\$389,805
Computer	\$25,632
Conferences, Training, Dues, Subscriptions	\$25,668
Education	\$2,400
Family Assistance	\$255,600
Insurance	\$75,660
Mailing, Postage, Promotional	\$19,140
Medical, Dental, Therapy	\$16,380
Miscellaneous	\$3,615
Occupancy	\$214,980
Professional Fees	\$44,100
Repair & Maintenance	\$268,344
Supplies	\$7,688
Telephone	\$18,930
Transportation & Travel	\$40,620
Trustee Expense	\$1,200
Utilities	<u>\$273,180</u>
TOTAL	<u>\$3,504,261</u>

Texas Baptist Children's Home is one of four independent 501(c)(3) ministries that receive financial and human resource management, fundraising and communications, charitable estate planning, and technology services at no charge from Children At Heart Ministries, a separate 501(c)(3) entity. The facilities on which Texas Baptist Children's Home operates are owned and donated for use by TBCHFS, a nonprofit property-holding entity. These donated services help tremendously in lowering administrative and fundraising costs so other donations can be applied directly to programs.

Texas Baptist Children's Home

Recent Program Updates and Increased Presence in Georgetown

Since 1950, Texas Baptist Children's Home (TBCH) has provided a safe, loving home and essential services for vulnerable children. Programs have evolved to meet changing community needs, but children remain at the heart of the mission.

In 2020, TBCH discontinued its original group residential childcare program called Campus Life. The ministry continues to deliver two other existing residential programs, Family Care and Home Base, on its Round Rock campus. It began offering Host Home Services to assist families needing private placement for their children into group care or foster care. TBCH also began offering free counseling and community-based services last year through its new Hope Program. These services are delivered from GHF's Community Resource Center in Georgetown.

The shift in programming created a wonderful opportunity for TBCH to reallocate facilities, staff, and other resources toward expanding Family Care and Home Base and supporting other new programs. TBCH can now serve an even greater number of children in a way that moves their entire family toward stability. The Family Care model ultimately results in better long-term outcomes for the children. The Home Base program fills a gap for an often forgotten group of vulnerable young adults in the community who have no family support.

Following is a description of recent updates and how these changes are positively impacting services for Georgetown residents. These shifts will play an important part in shaping TBCH's strategic goals.

Family Care

TBCH introduced Family Care in 1979 to serve children and their single mothers together. This residential program (which will be supported by the requested GHF funding) delivers long-term transitional housing to children and their single parents and provides services that stabilize and equips these families toward long-term stability.

The newly available group residences that previously served TBCH's group childcare program allowed Family Care to incorporate a new phase of care including semi-independent services for families who are not quite ready for independent living. The additional phase allows staff to target the level of care needed as families move through each phase of the program.

TBCH now has capacity to serve up to 55 single parents and 110 of their dependent children in five group residences (up to four families in each); 10 semi-private residences (two families in each); and 15 individual apartments (one family in each). All are located on the TBCH campus. Overall annual service capacity moved from 60 single mothers and 100 children served per year to 75 mothers and 140 children served per year with additional facilities and program adjustments.

One group residence was designated in 2021 to begin piloting services for single fathers with custody of their dependent children due to the growing demand for father-focused services. TBCH is currently reviewing its first application from a single-father family. In response to the COVID-19 pandemic, TBCH also dedicated one of its individual apartments last year for clients in quarantine due to COVID-19 exposure.

Family Care now has three phases of residential programming. All families are initially admitted into a group residence during the first phase, called The First Step. These families are typically in immediate crisis and experiencing a higher level trauma impact. The First Step offers more daily supervision and mentoring from the assigned Family Life Coordinator. Families in The First Step typically also need a more intensive level of individual therapeutic services. Services are geared toward increasing their sense of personal security by addressing their immediate physical and emotional needs; stabilizing initial crises; connecting them to supports such as childcare, transportation, and employment; and helping them create their long-term program goals.

Once families have stabilized – typically after 9 to 12 months – they may choose to transition into the second phase, called The Next Step, and move into a semi-private residence. Their assigned Family Life Coordinator continues to provide daily supervision. This supervision is more geared toward supporting the continued completion of individual plan of services goals and increasing connections to resources that further strengthen the family as they move toward independence.

Family Care's third residential phase is Independent Living. It is designed for families in which the parent is completing college or training programs as part of their plan of service, or other long-term program goals (debt reduction; building savings; securing permanent housing). These families live in an individual apartment and are supervised by the Independent Living Coordinator. Their goals are more directed toward completing the program, eliminating debt, building savings, securing permanent housing, and preparing for program exit.

Program transitions and each family's length of stay in residence with Family Care is dependent upon their individual goals and the progress they are making in those goals. Some families choose to exit the program after The First Step or The Next Step if they have completed their goals and are prepared to live on their own. Some may exit sooner because they have secured permanent public housing. They need to take advantage of this valuable resource to avoid be placed back on a long wait list. Some are ready to transition into Independent Living directly from The First Step.

All families have access to Aftercare services after they exit the program. These are coordinated by the Aftercare & Home Base Program Director. Services may include case management; free counseling; monthly access to shop for donated items in the Campus Commissary; financial assistance for emerging one-time needs; and resource referrals.

Last year, TBCH expanded Aftercare services to increase support to families that have exited the program. Previously, a part-time staff coordinated these services and another part-time staff coordinated Home Base services. Last year, TBCH created the full-time Aftercare & Home Base Program Director position and added a full-time Aftercare & Home Base Associate. Together, these two staff coordinate Aftercare for Family Care clients, as well as Home Base services. In 2021, they began dedicating time each week in the Hope Program office in Georgetown in order to increase outreach and access for local residents to all TBCH programs. Their efforts have already led to new developments in residential services for homeless Georgetown teens (described below under Home Base) and more inquiries about Family Care from single-mother families Georgetown.

The Family Care Program Director and the Family Care program team are currently working to enhance programming further by improving intake process; incorporating additional life skills training activities; and increasing social/emotional supports for families in residence. One way they are addressing social/emotional supports is through the introduction of quarterly social events hosted by TBCH in its Activity Center for single parents in residence. TBCH will provide childcare so parents can simply relax and spend time engaging with one another socially in a safe space without having to worry about their children's care and safety. TBCH is also exploring additional avenues for increasing spiritual development opportunities and recreational activities for mothers and children.

The introduction of the Hope Program in Georgetown last year, and the increased outreach to Georgetown stakeholders, providers, and constituents, is already increasing awareness of all services among Georgetown families who may need access. TBCH anticipates a continuing increase in the percentage of its Family Care population that come from, exit to, or work in Georgetown.

Home Base

The shift in programming created an opportunity for TBCH to expand the residential services it offers to at-risk young adults who need help bridging the gap between high school and adulthood. The ministry has offered transitional housing on campus and other supports to its own former child residents for many years. In 2020, it expanded these services and began extending them to additional young adults (ages 18-24) in the community who have aged out of group or foster care, or who are facing homelessness.

This program, now called Home Base, offers transitional housing on the TBCH campus, along with case management, no-cost counseling, life skills training, and scholarships. It offers stability for young people who have no family support while they start college or vocational training, or enter the workforce. Eight apartments now serve up to 10 young adults. As noted above, this program is now led full-time Aftercare & Home Base Program Director. The full-time Aftercare & Home Base Associate provides case management to Home Base clients.

The outreach accompanying the expansion of the Home Base program and its target population led to the discovery of an urgent need for transitional housing and services among homeless teenagers who are over age 18 but still attending high school. This includes some teens who are engaged in programs provided by The Georgetown Project at The Nest Empowerment Center. TBCH became acquainted with this group through collaborative efforts between its new Hope Program and The Nest in the past year (described under Hope Program below).

TBCH has already admitted three young adults who participate with The Nest, and anticipates increased requests from other young adults in the community who are facing similar challenges. To better meet the needs of this specific group, TBCH is expanding residential capacity further in 2021. It is completing renovations to an existing group residence that will house at least six young adults facing homelessness who are over age 18 but who are still attending high school.

In addition to regular Home Base services, this younger group of Home Base clients will receive increased supervision from a live-in staff; transportation assistance to school and jobs (if needed); and life skills training and resources geared for their younger age and life status. The Aftercare & Home Base Program Director will initially live in the residence and provide daily supervision; however, TBCH aims to add a full-time staff to fill this role when funding is available.

The long-range future vision for the Home Base program includes building a Home Base Community Center on the TBCH campus that is dedicated to these services. The Center will include space for program offices; counseling services; space for life skills and job readiness training; a computer bank for employment searches; on-site vocational training; and a full gym with workout equipment and space for recreation and social programs. This goal will require significant capital funding, as well as sustainable funding for expanded programming.

Hope Program

The Hope Program is described in detail under the “Relationship with Georgetown and GHF” section of the LOI portion of the GHF application funding. Last year, GHF offered to fund a generous portion of leased space in the GHF Community Resource Center so that TBCH launch the new Hope Program at that location. This program now offers free community-based services including individual, family, and marital counseling; groups and workshops; and Intake and Aftercare for TBCH’s two residential programs.

The Hope Program is led by Suzanne Wood, a Licensed Professional Counselor-Supervisor and Trust-Based Relational Intervention (TBRI®) Practitioner who is also certified in EMDR, another trauma-informed intervention. Wood led the trauma-informed counseling services delivered to TBCH Family Care clients for several years before transitioning to lead this new program. As Hope Program Director, Suzanne oversees all program activities. She directly delivers counseling services and also supervises two master’s level Counseling Interns in service delivery.

The ability to have a local presence in Georgetown has fast-forwarded TBCH’s goals to increase services for local residents. The increased networking by the Hope Program Director, Aftercare & Home Base Director, and Aftercare & Home Base Associate has already led to a number of opportunities for deepening TBCH’s engagement within the community. Referrals of Georgetown-based clients into TBCH residential programs have already increased. As noted above, three homeless teen clients of The Nest who participated in Hope Program services within the last year have already been admitted into residential care with Home Base.

Future plans for the Hope Program include the addition of at least one part-time counselor, preferably bi-lingual, to support service delivery. TBCH included this position in its 2021 budget; however, it must secure funding before filling it. The addition of this staff would expand service capacity, as well as increase the Hope Program Director’s availability to engage in community outreach and focus on program development.

Host Home Services

TBCH continues to offer case management to families of children needing private placement through Host Home Services. This new program was created in 2020 when TBCH discontinued its Campus Life group residential childcare program. Through this program, TBCH now facilitates placement of a small number of children each year into licensed foster homes overseen by a sister ministry, STARRY, or into other respected group residential childcare programs in Texas.